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## F. THE INTELLIGENCE PRODUCT

2. PLEASE DESCRIBE WHAT OTHER CHANNELS, SUCH AS ORAL OR WRITTEN, WERE USED DURING THE BUILD-UP TO TRANSMIT PERTINENT INFORMATION TO POLICY-LEVEL OFFICIALS.

In addition to the formal intelligence publications which were issued by DIA on a regular recurring basis (the DIA Intelligence Summary and the DIA Intelligence Bulletin), additional means were employed to transmit pertinent intelligence relating to the Soviet-Cuban relationships to policy-level officials.

These are described as follows:

a. Special Intelligence Summary: This medium was used to provide immediate delivery of significant intelligence up to and including the COMINT level to all decision making personnel in the DOD and the military departments. Upon receipt of significant information in the Current Intelligence and Indications Center, a very rapid preliminary analysis was accomplished and the information furnished by special courier directly to key personnel throughout DOD and the military departments in printed form. During normal off duty periods, significant intelligence was either telephoned to certain key personnel or a special courier was dispatched to their homes - depending on the security surrounding the information and the detail in which it was passed.

b. In accordance with Director of the Joint Staff Memorandum 395-62, dated 16 March 1962, the DIA Current Intelligence and Indications Center is required to accomplish immediate and direct notification by the most expeditious means of certain key personnel and activities in the DOD (Director of the Joint Staff, Chairman of the Joint Chiefs of Staff, Secretary of Defense, National Military Command Center, etc.), of all intelligence bearing on an established list of incidents or situations which could have an immediate relationship to US military posture, in whole or in part. This notification requirement was incorporated in the CIIC continuous intelligence review as a standing operational procedure and took precedence over all other activities when implementation was indicated. This notification procedure also provides for immediate and direct notification of the Commanders of the Unified and Specified commands, the intelligence agencies encompassed by the United States Intelligence Board and the White House Situation Room. (See following chart for schematic of this procedure and priority arrangements for accomplishing notification).

### c. Cables:

(1) The total text of the DIA Intelligence Summary was dispatched verbatim by operational immediate precedence to all Unified and Specified commands plus all other key military commands

DIA review(s) completed.

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and elements on a world wide basis. This action was accomplished by affixing a central addressee group (DINOZ) to each message which resulted in its automatic transmission to 130 primary addressees. Transmission was accomplished during the evening prior to hard copy publication of this issuance for Pentagon dissemination and is known as the "Advance Intsum". Changes to the contents (such as updating of items during the night hours preceding hard copy publication or the preparation of new items dictated by new intelligence) were dispatched to the same addressees by 0900 each day at the same precedence employed for the "Advance Intsum". This latter cable is known as the "Intsum Addendum".

(2) Special Intelligence Summaries published by the CIIC on an immediate basis (as significant intelligence is disclosed) were transmitted by cable at operational immediate precedence to the same addressees as provided for in the instance of the regular recurring Intelligence Summary.

(3) The entire text of the DIA Intelligence Bulletin was transmitted by priority precedence to the Unified and Specified commands and to 183 other military commands and elements on a world-wide basis utilizing the central addressee group AIG 497. Although the hard copy of the DIA Intelligence Bulletin was published only five days each week (Monday through Friday), the cable version was transmitted seven days each week.

(4) Indications messages were exchanged between the Indications Centers comprising the DIA World-Wide Indications System at frequent intervals at emergency precedence. These messages summarize very significant intelligence from the indications of imminence of hostilities viewpoint and served to alert all of the Commanders of Unified and Specified commands and certain other key commanders to changes in enemy posture. All indications messages were keyed but not confined to specific lists of indicators which are considered to constitute the actions or lack of action which the enemy should display in assuming a military posture prior to launching attack.

(5) DIA fulfilled specific current and estimative intelligence cabled requirements relating to the Soviet-Cuban situation from the Unified and Specified commanders on a daily basis by cable response.

d. Estimates, support documents, intelligence annexes, intelligence appendices, memoranda.

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(1) A variety of intelligence media were used by DIA in serving the needs of the policy, planning and operational elements of the military system. Direct, informal estimative support was provided to task groups of Joint Staff planners. DIA analysts regularly provided guidance and counsel in informal, hastily called Joint Staff planning conferences. DIA representatives assisted in the development of studies undertaken by the staff of the Deputy Secretary of Defense for International Security Affairs and provided intelligence backup and support at meetings attended by ISA personnel.

(2) The requirement for intelligence staff support extended beyond the Office of the Secretary of Defense and the Joint Staff and included the Unified and Specified commands and to a limited degree the staffs of the military services.

e. Briefings:

(1) The Current Intelligence and Indications Center provided an extensive series of daily (early morning) briefings for key individuals throughout the DOD, the Joint Staff and the military service departments.

a. In the instance of the Department of the Army, a DIA CIIC briefer presented a current intelligence briefing to ten to twelve key members of the Army staff (including the Secretary of the Army, the Chief of Staff) between 0800 and 0930 each day, Monday through Friday. During the critical periods these briefings were provided on call during Saturdays and Sundays.

b. DIA CIIC provided a daily current intelligence briefing for the Secretary of the Air Force at 0800. No additional regular briefings were provided for the Air Force but the intelligence support for the USAF daily staff intelligence briefing (presented by USAF AFCIN personnel) was provided AFCIN at 0600 daily.

c. DIA CIIC presented a weekly round-up type briefing to the Secretary of the Navy at 0800 each Monday. DIA CIIC provided the current intelligence support at 0600 each day to Office of Naval Intelligence briefers who presented a daily intelligence briefing to the Chief of Naval Operations and the Navy key staff.

d. Weekly round-up current intelligence briefings were presented on a regular basis to key personnel in the Department of State, key staff members of DOD, the US Member of the NATO Standing Group, the Director of the Defense Supply Agency and the Military Assistance Institute.

e. Daily current intelligence briefings were presented in the National Military Command Center to the Director of the Joint Staff and senior members of the Joint Staff at 0830. This same briefing was repeated at 0930 daily for that portion of the Joint Staff below the Director level.

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f. DIA CIIC provided a briefing for the Chairman of the JCS daily at 0800 and for the J-3 of the Joint Staff at the same hour.

g. Special briefings were presented to plenary sessions of the Joint Chiefs of Staff usually on specific subjects under consideration.

h. A vast variety of other informal briefings were presented (not only by the professional briefing staff of DIA CIIC) but by analysts and project officers throughout DIA to various staff activities throughout the DOD, Joint Staff, the military departments and other Government Agencies requiring military intelligence.

i. Daily current intelligence briefings were provided by DIA CIIC to the Senior Military Aides to the President and Vice President.

j. During the more critical periods the Secretary of Defense, the Chairman of the Joint Chiefs of Staff and the Joint Chiefs of Staff were regularly briefed in specific areas of major concern by the Director of DIA.

While the Military Intelligence Board (consisting of the ACS/I, USA; the Director of Naval Intelligence; the ACS/I, USAF; the Director of Intelligence, the Joint Staff; and chaired by the Director, DIA) serves primarily to coordinate the relationships between DIA and the military service intelligence agencies, it also provided a means during the critical stages of the Soviet-Cuban situation of assuring consistency and continuity of intelligence counsel to all of the operational decision levels within the US military structure.

While intelligence controlled in the more restricted compartmented areas were not provided to the decision levels within the normal current intelligence and estimative procedures, such intelligence was correlated and disseminated by specially controlled means to all military personnel and elements (both within DOD and to the field) who had a need to know.

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EMERGENCY NOTIFICATION GUIDE

The CIIC, operating under the Plan for the Activation of the Defense Intelligence Agency, dated 29 September 1961, which implements DOD Directive 5105.21 of 1 August 1961, has the mission,

"To provide the Secretary of Defense, and his principal staff assistants, other high government officials, the Joint Chiefs of Staff, and other major components of the Department of Defense and commanders of unified and specified commands and their components with current intelligence from all sources. This will include essential information on significant events and activities of potential enemies which might result in the initiation of hostilities, as well as significant events and activities in non-Bloc countries which might endanger the security of the US, its Allies, and other portions of the non-communist world, or require the commitment of US military resources."<sup>1</sup>

In furtherance of this mission and in consonance with JAL.1180.1C, Subject: Duty Officers - Organization of the Joint Chiefs of Staff, dated 5 July 1960 as amended, and DJSM-395-62, dated 16 March 1962, Subject: Timely Receipt of Critic Messages (U); the attached Emergency Notification Guide was developed. It provides for notification of the listed individuals, agencies and offices upon the occurrence of the significant events listed under the Critical Areas section of the chart. Numbers followed by x indicate simultaneous notification and D denotes notification when directed by proper authority in the DIA chain of command.

<sup>1</sup>

Plan for the Activation of the Defense Intelligence Agency,  
29 September 1961

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Attachment to part F.2.

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LEGEND

A - Actual or Impending  
x - Simultaneous Conference  
D - When Directed

EMERGENCY NOTIFICATION GUIDE

CRITICAL AREAS	National Military Command Center	Col Gillis	BGen Hall	Lt Gen Carroll	VAdm Riley	Gen Taylor	Secretary McNamara	Local Intelligence Agencies - CIA, State, NSA, FBI, NIC, White House Situation Room	CINCs - Unified & Specified Commands
Military Attack on US A	1	2x	2x	2x	1x	1x	D	3	4
Military Attack Non-US Forces A	1	2x	2x	D	D	D	D	3	4
Combat Incidents Involving US Troops	1	2x	2x	D	1x	1x	D	3	4
Revolutions or Violent Coups/Riots A	1	2x	D	D	2x	2x	D	3	D
Non-Violent Coups and or Changes in Government A	1x	1x	D	D	D	D	D	2	D
Assassinations-Abductions of Key Leaders in any Country A	1x	1x	D	D	D	D	D	2	D
Unusual Movement or Alerting of Military Forces in any Country A	1x	1x	D	D	2x	2x	D	2	D
Significant Change in US Global Security Position A	1x	1x	D	D	1x	1x	D	2	D
Major Technological Developments in Space Vehicles-Nuclear and Missiles	1	1	D	D	2x	2x	D	2	D
Major Natural Disasters Which Endanger Mission US Forces or Result in Evacuation	1x	1x	D	D	D	D	D	2	D
Serious Incidents Abroad Involving US Personnel	1x	1x	D	D	D	D	D	2	D
Increase or Decrease in DEFCONS	D	1	D	D	D	D	D	2	D
Defection of US Official or VIP	D	D	D	D	D	D	D	2	D

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